

Stakeholder Forum

FOR A SUSTAINABLE FUTURE

Vurehout 373 • 1507 EC Zaandam • NL & 2 The Links • Herne Bay • Kent • CT6 7GQ • UK
e: info@stakeholderforum.org • www.stakeholderforum.org

About Stakeholder Forum for a Sustainable Future & Our 2021 Activities

[Stakeholder Forum](#), in consultative status with the United Nations Economic and Social Council (ECOSOC) since 1996, is an international NGO working to advance sustainable development, the environment, and good governance in the context of multilateralism at all levels. Our work promotes open, accountable, and participatory decision-making on sustainable development and environmental governance by enhancing the involvement of all stakeholders, with a particular focus on the effective engagement of stakeholders with international policy processes.

For nearly 30 years Stakeholder Forum has been a bridge between those who have a stake in sustainable development, and the international forums where decisions are made in their name. To this end, we work with diverse stakeholders, globally, on international policy development and advocacy, stakeholder engagement and consultation, governance, communications, and capacity building, including in-person and online training - all to promote progressive outcomes for their key issues through an open and participatory approach.

The organization's name reflects the broad range of activities that it undertakes. For example, in December 2019 Stakeholder Forum and the [United Nations Environment Programme](#) renewed a multi-year memorandum of understanding (MOU) to further their shared goals and objectives in regard to enhancing open, accountable, and participatory international decision-making and making on the conservation and protection of nature, the environment, and sustainable development.

While the world continued to reel within the grips of the Coronavirus pandemic, Stakeholder Forum continued to adapt to a world of home working and virtual meetings. 2021 remained challenging, but the SF team, Board of Directors, and Associates continued to use the new resources, skills, and flexibility required to maintain our ongoing mission, our contracted work, and other obligations.

Our Governing Structure, Methodologies, and Some News

The Stakeholder Forum Board of Directors is a hybrid of two board types: A Competency Board, where members are chosen for their expertise, and a Working Board wherein members engage in the organization's operations as needed. Our Working Board delivers some of the organization's ongoing and contractual work according to their skill sets. We are also advised by a cohort of experts in governance and stakeholder engagement in sustainability and environmental policy processes on the global, regional, and local levels. These Stakeholder Forum Associates share the organisation's vision to advance SF's objectives at all levels. Collectively, they bring decades of experience from within all levels of government, academia, business and industry, the NGO community, and the global inter-governmental environment and development processes.

The decision to operate in this manner was informed by lessons learned after the Johannesburg World Summit on Sustainable Development in 2002, Rio+20 in 2012, and the post-Rio+20 period that led to the adoption of the 2030 Agenda in 2015. Each of those periods of plentiful funding was followed by funding downturns, and our new operating modality was designed as an effective way to navigate future challenges. This has proven to be effective; we remain financially sound with an expanding project portfolio. Under this operating modality, some projects are delivered via short-term agreements with individuals or organizations with expertise in the given area, with the active participation of Board Members and Associates, or in cooperation with partner organisations and governments.

**STAKEHOLDER FORUM FOR A SUSTAINABLE
FUTURE**

REPORT OF THE DIRECTORS AND

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST DECEMBER 2021

**STAKEHOLDER FORUM FOR A SUSTAINABLE
FUTURE**

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER 2021**

	Page
Company Information	1
Report of the Directors	2
Income Statement	3
Balance Sheet	4
Notes to the Financial Statements	5
Chartered Accountants' Report	7
Detailed Income and Expenditure Account	8

**STAKEHOLDER FORUM FOR A SUSTAINABLE
FUTURE**

**COMPANY INFORMATION
FOR THE YEAR ENDED 31ST DECEMBER 2021**

DIRECTORS: C A Nouhan
F A Osborn
Ms C LaRue
J-G Strandenaes

REGISTERED OFFICE: 2 The Links
HERNE BAY
Kent
CT6 7GQ

REGISTERED NUMBER: 05243470 (England and Wales)

ACCOUNTANTS: McCabe Ford Williams
Chartered Accountants
2 The Links
HERNE BAY
Kent
CT6 7GQ

**STAKEHOLDER FORUM FOR A SUSTAINABLE
FUTURE**

**REPORT OF THE DIRECTORS
FOR THE YEAR ENDED 31ST DECEMBER 2021**

The directors present their report with the financial statements of the company for the year ended 31st December 2021.

PRINCIPAL ACTIVITY

Stakeholder Forum is an international organisation working to advance sustainable development at all levels. Our work aims to enhance, open accountable and participatory international decision-making on sustainable development through enhancing the involvement of stakeholders in intergovernmental processes. Stakeholder Forum seeks to provide a bridge between those who have a stake in sustainable development and the international forums where decision are made in their name. To this end, we work with a diversity of stakeholders globally on international policy developmental and advocacy, stakeholder engagement and consultation, a broad range of media platforms for communications, and on capacity building, all with the goal of promoting progressive outcomes on sustainable development through an open and participatory approach.

DIRECTORS

The directors shown below have held office during the whole of the period from 1st January 2021 to the date of this report.

C A Nouhan
F A Osborn
Ms C LaRue
J-G Strandenaes

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:



C A Nouhan - Director

30th March 2022

**STAKEHOLDER FORUM FOR A SUSTAINABLE
FUTURE**

**INCOME STATEMENT
FOR THE YEAR ENDED 31ST DECEMBER 2021**

	2021 £	2020 £
TURNOVER	37,064	53,797
Cost of sales	32,764	50,044
GROSS SURPLUS	4,300	3,753
Administrative expenses	6,039	4,216
OPERATING DEFICIT and DEFICIT BEFORE TAXATION	(1,739)	(463)
Tax on deficit	-	-
DEFICIT FOR THE FINANCIAL YEAR	<u>(1,739)</u>	<u>(463)</u>

The notes form part of these financial statements

STAKEHOLDER FORUM FOR A SUSTAINABLE
FUTURE (REGISTERED NUMBER: 05243470)

BALANCE SHEET
31ST DECEMBER 2021

	Notes	2021 £	2020 £
CURRENT ASSETS			
Debtors	4	13,330	12,180
Cash at bank and in hand		18,760	25,614
		<u>32,090</u>	<u>37,794</u>
CREDITORS			
Amounts falling due within one year	5	8,683	12,648
		<u>23,407</u>	<u>25,146</u>
NET CURRENT ASSETS			
		<u>23,407</u>	<u>25,146</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>23,407</u>	<u>25,146</u>
RESERVES			
Income and expenditure account	6	23,407	25,146
		<u>23,407</u>	<u>25,146</u>

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st December 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st December 2021 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

- ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Directors and authorised for issue on 30th March 2022 and were signed on its behalf by:



C A Nouhan - Director

J-G Strandenaes - Director



The notes form part of these financial statements

**STAKEHOLDER FORUM FOR A SUSTAINABLE
FUTURE**

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER 2021**

1. STATUTORY INFORMATION

Stakeholder Forum For A Sustainable Future is a private company, limited by guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" including the provisions of Section 1A "Small Entities" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Turnover

Grants receivable are recognised in the income statement on a time apportionment basis over the duration of the project.

Taxation

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date and is not discounted.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction.

Exchange differences are taken into account in arriving at the operating result.

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

3. EMPLOYEES AND DIRECTORS

The average number of employees during the year was 4 (2020 - 4).

4. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Other debtors	13,330	12,180
	<u>13,330</u>	<u>12,180</u>

5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Trade creditors	8,683	12,648
	<u>8,683</u>	<u>12,648</u>

6. RESERVES

	Income and expenditure account £
At 1st January 2021	25,146
Deficit for the year	(1,739)
At 31st December 2021	<u>23,407</u>

**STAKEHOLDER FORUM FOR A SUSTAINABLE
FUTURE**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST DECEMBER 2021**

7. CONTROLLING PARTY

The company is limited by guarantee with more than one member, none of whom have a controlling interest in the company.

8. LIMITED BY GUARANTEE

The company is a private company limited by guarantee and consequently does not have share capital. Each member is liable to contribute to an amount not exceeding £1 towards the assets of the company in the event of a liquidation.

**CHARTERED ACCOUNTANTS' REPORT TO THE BOARD OF DIRECTORS
ON THE UNAUDITED FINANCIAL STATEMENTS OF
STAKEHOLDER FORUM FOR A SUSTAINABLE
FUTURE**

In order to assist you to fulfil your duties under the Companies Act 2006, we have prepared for your approval the financial statements of Stakeholder Forum For A Sustainable Future for the year ended 31st December 2021 which comprise the Income Statement, Balance Sheet and the related notes from the company's accounting records and from information and explanations you have given us.

As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed within the ICAEW's regulations and guidance at <http://www.icaew.com/en/membership/regulations-standards-and-guidance>.

This report is made solely to the Board of Directors of Stakeholder Forum For A Sustainable Future, as a body, in accordance with our terms of engagement. Our work has been undertaken solely to prepare for your approval the financial statements of Stakeholder Forum For A Sustainable Future and state those matters that we have agreed to state to the Board of Directors of Stakeholder Forum For A Sustainable Future, as a body, in this report in accordance with ICAEW Technical Release 07/16AAF. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Stakeholder Forum For A Sustainable Future and its Board of Directors, as a body, for our work or for this report.

It is your duty to ensure that Stakeholder Forum For A Sustainable Future has kept adequate accounting records and to prepare statutory financial statements that give a true and fair view of the assets, liabilities, financial position and loss of Stakeholder Forum For A Sustainable Future. You consider that Stakeholder Forum For A Sustainable Future is exempt from the statutory audit requirement for the year.

We have not been instructed to carry out an audit or a review of the financial statements of Stakeholder Forum For A Sustainable Future. For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the statutory financial statements.

McCabe Ford Williams
Chartered Accountants
2 The Links
HERNE BAY
Kent
CT6 7GQ

30th March 2022

**STAKEHOLDER FORUM FOR A SUSTAINABLE
FUTURE**

**DETAILED INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31ST DECEMBER 2021**

	2021		2020	
	£	£	£	£
Turnover				
Grants		37,064		53,797
Cost of sales				
Project expenditure		<u>32,764</u>		<u>50,044</u>
GROSS SURPLUS		4,300		3,753
Expenditure				
Computer costs	2,642		2,295	
Sundry expenses	248		39	
Accountancy	<u>2,040</u>		<u>2,040</u>	
		<u>4,930</u>		<u>4,374</u>
		(630)		(621)
Finance costs				
Bank charges	504		454	
Exchange difference	<u>605</u>		<u>(612)</u>	
		<u>1,109</u>		<u>(158)</u>
NET DEFICIT		<u><u>(1,739)</u></u>		<u><u>(463)</u></u>